



Board of Commissioners Regular Meeting Minutes
April 28, 2026 | 1800 Hours

PRESENT:

Matt Kollman, CEO; Paul Pennington, Vice Chair; Les Dewey, Secretary; Shea Gilbert CNO; Ricky Knowles, Board Chair; Tyler Mittelstaedt, MD; Ashley Pitariu, Executive Assistant; Imelda Padilla, Commissioner; Juliet Pouillon, Commissioner

TEAMS: Brenda Schneider, CFO

NOT PRESENT: Elizabeth Valvoda, Foundation Director

PUBLIC: Dr. Pendleton

CALL TO ORDER

Board Chair Ricky Knowles called the meeting to order at 1805 hours.

OPEN DISCUSSION & PUBLIC PARTICIPATION

Dr. Pendleton, a member of the public who sat in on the board meeting. He stated he was impressed with the evolution of Skyline. He stated he was impressed with the evolution of Skyline. He is interested in supporting the board.

CONSENT AGENDA

March Minutes and Consent Agenda were reviewed. Les moved for approval. Paul seconded. Unanimous approved. Bad debt was reviewed and Les moved for approval. Paul seconded. Unanimous approval.

ADMINISTRATIVE REPORTS

CEO Report:

Matt reported that he was in DC and made headway with policies. Senator Newhouse stated he would support Skyline next year. He reviewed policy regarding AI, prior authorizations regarding Medicare. There is 100% prior authorization rejection for Medicare patients at the onset. Appeals are needed and only 75% are pushed through to approvals. Medicare Advantage is being looked at more in depth. Had good meetings with Sen. Cantwell and Murray. Should know in June if Skyline will be included in their list of priorities. Spoke with Planning and Finance committees about debt in the May board meeting to talk about options around debt for the Surgical Expansion. Ricky asked about a Thank You Levy marketing campaign if it passes or if it does not pass. Matt stated there is a plan if it passes and if it doesn't, he will come back to the board for next steps. Discussion around plastic surgery, breast reconstruction surgery, nose, throat, mouth along with potential gynecology doctor that has moved to The Dalles. Paul asked if there is anybody in The Gorge doing breast reconstruction. Dr. Mittelstaedt reported The Gorge does have a doctor who comes out once a month from OHSU to help with breast reconstruction as needed.

CFO Report

Brenda reported that DZA is doing a detailed presentation for finance at May Board meeting. Brenda will be onsite in May as well. Reported that >90 day AR decreased by \$1 million. We are collecting on accounts before they age out. We are slightly below budget 1-3%. Discussion around outstanding AR balances, savings, along with stating she is keeping an eye on increased volume. Paul said he noticed that overall operating expenses was consistently below the budgeted amount. Les asked about Pharmaceutical income- Brenda explained that there are a few items employees can purchase from pharmacy and that is what that income is from. Ricky noted that surgeries have almost doubled in March and April is trending that way.

CNO Report

Shea reviewed stats around emergency, along with an incident with EMS and Lifelight and how they are now working well together. Reviewed stats of services over the last month. Paul observed that the OBS is trending upwards. Shea stated there are lots of good discussion in DYADS about how to hone in on that. Juliet asked for a brief summary about Lippencot. Shea said we are able to download the program and tie it into Policy Stat. It is added to Cerner, and our intranet home page along with Policy Stat and hoping to add it to Relias as well. It automatically updates through the Lippencot website if a procedure is updated. When nurses need more education, courses can be assigned.

CMO Report

Dr. Breon introduced Mary Ann- Interim Quality Director. She reported on a overhaul of Medical Executive Committee and Medical Staff Committee. DYAD Docs are very engaged. Hospitalists are very excited about Dialysis and that would come with a Tele Nephrologist group, whom Dr. Breon has met with their Physician. Lots of Doctors are wanting to work here and are reaching out to us. Exploring those options.

MEDICAL STAFF REPORT & CREDENTIALING

Dr. Mittelstaedt reported on the approval of a Tele Radiologist. He also stated Dr. Matous has been here a month and we have been able to take on more inpatient cases and anti-reflux surgeries. Having added surgeon support is helping to take on a lot more capacity. Has spent a lot of time marketing to other clinics and meeting other Doctors. Ricky asked if they are doing surgeries together and Dr. Mittelstaedt said we have definitely taken more complicated cases due to having Dr. Matous on board. He has been well received by staff and patients alike. Les motioned, Paul seconded.

Credentialing Reviewed:

Unanimous approval for Tele Radiologist.

COMMITTEE REPORTS

Foundation:

Matt reported on gala for Elizabeth- It was the best gala to date. The gala netted \$160K-\$170K. The auctioneer was great. Paul stated that the acoustics in that room is tough- people with hearing aids have a tough time hearing. Ricky asked if funds are unrestricted. Matt said yes, aside for the pledges.

Marketing:

Matt reported on the Levy and the marketing that went into it. Going forward, will be focused on the people and the quality of care and services at Skyline. Messaging will be around: 'we have listened to you, and here is what we plan to do about it.' Ricky asked about if the Levy falls- should we go for the August Levy. Ricky asked about how we are going to go after the people who voted no. Paul said that the older population are not tuning into Facebook but said there is a good chance they are going to vote 'yes'. He proposed the Foundation place lawn signs 2 weeks ahead of ballots dropping in mail boxes. Matt explained geofencing to specific zip codes in streaming services is being implemented. Dr.

Mittelstaedt asked about consents for videos. Matt stated that Elizabeth had said she had consent forms were being used when she was overseeing Marketing and he believes they were issued.

Performance Improvement

Dr. Breon reported on the ongoing Provider Evaluations/FPPE and reported on Quality with Mary Ann. Quality and Committees has an updated structure and they are currently working on the quarters.

- QAPI Minutes
 - Dr. Breon reviewed new standardized minutes templates.
- QAPI Plan
 - Dr. Breon reviewed the QAPI plan
- Policies Review
 - Dr. Breon reviewed the policies that the board will need to review.
 - Mary Ann said that we should be at 300-400 policies, but we are currently at 1200. Paul asked about dress code and surgical attire. Juliet asked if we are going to approve new policies, and if there a way to approve policies that are getting retired. Mary Ann said It isn't necessary, but If the board wants to, then they can look at all retired policies. Plans and annual evaluations of plans will go to the board every year. There are also policies that will be divided out quarterly for the board to review for awareness. Mary Ann would like the policies approved by Tuesday.
 - An email will be sent to get a vote. Discussion around If the board needs to revise or dive into the policies presented. Mary Ann stated the policies have been through several committees and are up to standard. Les motioned to approve, Juliet seconded. Unanimous approval.

Planning

Matt reviewed Rural Health Transformation Funds and said that he has a meeting with WSHA tomorrow to get more clarity regarding RHTP funds. It is an off cycle meeting to help hospitals in applying for funds. He also has a meeting on Thursday about sub awardee contracts with the state. The funds are for working together with other hospitals. WSHA is for hospital specific projects and he is putting forward the Surgical Expansion as a proposal. It is a highly competitive application.

OLD BUSINESS- NA

NEW BUSINESS

Commissioner Vacancy Procedure

- Board nominates potential board member
- Post in 3 places
- Registered voters can submit nominations
- Board appoints nominee's
- Person who is elected fills out the term for the general election
- Must live in the district or voting district

Capital Request

- Tonopen for eye surgeries. Shea stated we purchased one in 2018 and it has expired. This is a new product and industry standards. Can be used in any department- cost is \$7416. Paul motioned, Imelda seconded. Unanimous approval.

OSHA

- This report will go through the Environment of Care Safety Committee and then go to the QAPI council.

EXECUTIVE SESSION:

There was no Executive Session.

ADJOURNED:

Board Chair Ricky Knowles adjourned the meeting at 1950 Hours.

Respectfully Submitted,

Ashley Pitariu
Executive Assistant



Board Chair



Board Secretary