



Board of Commissioners Regular Meeting Minutes July 22, 2025

PRESENT:

Matt Kollman, CEO; Ashley Pitariu, Executive Assistant; Paul Pennington, Vice Chair; Les Dewey, Secretary; Heidi Hedlund, Quality Director; Alia Breon, CMO; Shea Gilbert CNO; Ricky Knowles, Board Chair; Erica Didier, MD; Imelda Padilla, Commissioner; Juliet Pouillon, Commissioner

TEAMS: Brenda Schneider, CFO

CALL TO ORDER

Board Chair Ricky Knowles called the meeting to order at 1804 hours.

OPEN DISCUSSION & PUBLIC PARTICIPATION

NA

CONSENT AGENDA

Paul Pennington motioned for the Consent Agenda items be approved, including minutes of the May regular meeting; June Accounts Payable Warrants totaling \$608,321.72; Payroll Electronic Transactions totaling \$1,033,092.07; Other Electronic Transactions Payments totaling \$412,285.75; Bad Debt of \$364,681.57; Les Dewey seconded. The motion was approved unanimously.

ADMINISTRATIVE REPORTS

CEO Report:

Matt reported on the \$3 million funding from the Federal Government and that he continues to work with Representative Newhouse to build rapport after Skyline was shown on a report that alleged the hospital was in financial distress. Matt has communicated that Skyline is financially stable, able and willing to receive \$3million of funding. Skyline is in the Agriculture Bill and Newhouse is still sponsoring Skyline and has support from both the Democrat and Republican sides. We received the award letter with next steps for the \$1 million grant from the state.

The Equity Workshop went very well and the facilitators were great. The team spent 4 hours discussing health equity with Next Door.

ScaledData has hired a replacement for the Informaticist position. She is almost done with her PHD in Informatics. Additional resources will be hired. We have a good plan moving forward. DYAD meeting after the next Med Exec Meeting. Group will make an Org Chart that includes DYAD Leadership at the meeting. Adventist meeting with Cardiology at the end of the month.

Through USAC funding, Skyline will be getting up to 65% of ScaledData contract reimbursed. Ricky asked about how to put other staff under Scaled Data so we can be reimbursed.

CFO Report

Brenda reported that volumes for July have been really low and is off by over \$800K. June deductions are very high, but will go down as we start receiving funds from the state. If denials have increased, charge master rate increases- we are putting contract management into our 2026 budget proposal. Vendor for Strategy Pricing will support looking at each item as opposed to across the board. Contract Management ensures we are being paid according to contract and compared to other hospitals. Staffing structure is being

looked at and includes FTE's with new changes. We had to cut June total expenses short. Cash is looking good again.

CNO Report:

Shea reviewed and compared last two years of Acuity in ER YTD. Arrival by ambulance is creeping up. Length of times is still under 2 hours, transfer times have become longer due to waiting on beds, EMS availability. Les asked for an Average for the month and year. Ricky asked for information regarding what we are treating and keeping in the hospital to meet our goals.

CMO Report

Dr. Breon reviewed filling holes in CRNA coverage, and reported that we have good candidates in the pipeline that are being worked on. Reviewed Temporary Privileges for fill in CRNA's and Emergency Privileges. Les asked why we are having such success in recruiting CRNA. Alia said that Portland has had changes in Anesthesia, and Providence is going through transitions. Additionally, personal networks of current employees is helping in recruitment and spreading the word about Skyline being a great place to work.

Working on format for Quality meeting. Also looking at other opportunities for Cardiology and Telemedicine. Dr. Edwards started and another new provider, Dr. Nimlos will be starting in the ER this year.

MEDICAL STAFF REPORT & CREDENTIALING

Dr. Didier reviewed the Med Staff Meeting, which had an Informed Consent presentation and will take back questions to DYAD partners about work flow. Dr. Petering is starting in September and patients are starting to be scheduled with him. The team is working to get him setup. Paul requested to include Northshore in Informed Consent discussions. PI emphasized the needs of the patient in Informed Consent. Ricky asked about Language Barriers. Discussion around the new video language service that was just implemented and has been working very well, along with working with Next Door who offers plain language translation services to help. AI was also discussed.

Credentiailling Reviewed: NA

COMMITTEE REPORTS

Marketing/Foundation:

Matt shared that the reputation management and I Am Skyline campaigns are still moving forward. Imelda shared Tom Reynolds retired, gearing up for the Skyline Scramble Fundraiser in August. Foundation is in need of Board Members- please share.

Performance Improvement

Heidi echoed Dr. Didier and reported being pleased with the Informed Consent meeting. The Verbal PI project is rescheduled for early August for 100% attendance. We are using less Verbal Orders than our benchmark. Hit 93% in May, 90% in June against 95% goal for Barcode Scanning. Working on Setting expectations for Verbal Orders along with a lot of individualized information to nurses and providers. No readmissions in June. She reviewed the barriers between IT and Nursing to get medications. Board expressed that we should get high quality products to give employees morale and good tools to purchase.

Planning

Reviewed Strategic Plan from the Special Meeting on July 15th. Looked at Dispositions to Receiving Hospitals, and Transports to Skyline Data. Discussed relationship with EMS and how to better it. Les suggested going back 2-4 years ago about data. Suggestions about including EMS in Board Meetings and working through Alia who is on the EMS board to build rapport. Ricky asked where the Strategic Plan goes from there and working with board to establish deadlines. Matt talked about the Planning meeting at the CEO Forums. Discussion around voting on the Strategic Plan. Board fully supported the Plan. Juliet 1st, Les 2nd. Unanimous approval.

OLD BUSINESS

None.

NEW BUSINESS

Hematology Analyzer- \$57K/60 month lease (5 years). Ricky asked if we can capitalize it. We are paying interest on the machine. Replacement of critical item. \$6000 credit for the other one. Les 1st, Paul 2nd the purchases. Ricky motioned to approve.

Formal bid for Boiler Project. Replacement Boilers, covered by insurance reimbursement. Working on Abatement, \$24K. Moving forward with removing the old boiler from hospital. Final estimate for removal pending. Ricky motioned Paul 1st. Juliet 2nd. Unanimous approved.

We also need to get an Ultrasound Machine for Dr. Petering. Ricky asked about the Foundation supporting this piece or other pieces of equipment. Discussion around the question.

EXECUTIVE SESSION

30 minutes were taken for the discussion of performance public employee from 7:45-8:15.

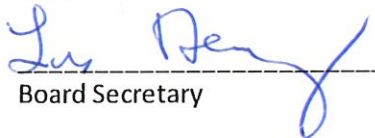
Session ended at 2015.

ADJOURN: Upon returning to regular session, Board Chair Ricky Knowles moved to adjourn the meeting at 2015 hours.

Respectfully Submitted,
Ashley Pitariu



Board Chair



Board Secretary