



## Board of Commissioners Regular Meeting Minutes April 24, 2024

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### **PRESENT**

Les Dewey, Board Chair; Paul Pennington, Secretary; Juliet Pouillon, Commissioner; Imelda Padilla, Commissioner; Matt Swanson, Chief of Staff; Heidi Hedlund, Quality and Risk Manager; Matt Kollman, CEO; Shea Gilbert, CNO; Brenda Schneider, CFO

**TEAMS:** Elizabeth Vaivoda, Marketing/Foundation

**EXCUSED:** Ricky Knowles, Commissioner

**GUESTS:** None

### **CALL TO ORDER**

Board Chair Les Dewey called the meeting to order at 1800 hours.

### **OPEN DISCUSSION & PUBLIC PARTICIPATION**

No public participation.

### **CONSENT AGENDA**

Juliet motioned for the Consent Agenda items be approved, including minutes of the March 26, 2024 regular meeting; March Accounts Payable Warrants totaling \$658,736.15; Payroll Electronic Transactions totaling \$932,247.15; Other Electronic Transactions Payments totaling \$342,673.70; Bad Debt of \$92,422.70; Paul seconded. The motion was approved unanimously.

### **MEDICAL STAFF REPORT & CREDENTIALING**

Dr. Swanson reported that the medical staff discussed PAs in the ER, ultrasound training, and privileging. There was also discussion about care coordination and inpatient medical necessity. Upcoming changes to night radiologist coverage was also discussed. Dr. Swanson presented credentialing of Dr. Macarthur Drake Jr. Paul made a motion to approve. Juliet seconded. The motion was approved unanimously.

### **ADMINISTRATIVE REPORTS**

**CEO Report:** Matt reviewed the written CEO report. He discussed Dan Newhouse's (and staff) recent visit. We are moving forward with the budgeted Cerner improvements. Matt also discussed some conversations held during Cultivate Columbia related to community partner support. Matt is going to have a conversation regarding Rhine Village Drive and the city's role in maintaining it, etc. Matt distributed an advanced copy of the community newsletter and the one page document around our federal appropriations request. Matt discussed our recent decision to increase radiology tech coverage to 24/7.

**Financial Report:** Brenda distributed and discussed the March financial report. The bottom line for the month was a positive \$604,000, YTD is \$1,032,000. Discussion followed.

**CNO Report:** Shea reviewed the written CNO report. We are entertaining the idea of expanding nurse hiring to include new grads. Discussion of the 96 hour rule average for CAH's was held. Additional discussion followed.

#### **COMMITTEE REPORTS**

**Marketing/Foundation:** Preliminary numbers show Cultivate Columbia netted \$133,000.

**Performance Improvement:** Heidi presented the written report for Quality/Performance Improvement. Discussion followed.

**Planning:** Matt reviewed a tracking tool being used to monitor the status of our FY2024-25 Strategic Plan items. He also discussed the individual leadership philosophy projects that leaders are currently working on. DEI and health equity were also discussed in planning. Further discussion followed.

#### **OLD BUSINESS**

**DEI Training:** Juliet presented a proposal that the Hospital Board and Foundation Board meet together to discuss their responsibilities toward health equity. Discussion followed.

#### **NEW BUSINESS**

- Resolution 570 – Cancellation of Uncashed Warrants
  - Juliet made a motion to approve Resolution 570. Imelda seconded. Motion was approved unanimously.

#### **EXECUTIVE SESSION**

None

**ADJOURN:** Board Chair Les Dewey moved to adjourn the meeting at 1914 hours.

Respectfully Submitted,  
Brenda Schneider

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Board Chair

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Board Secretary